

Group profit and loss account

for the year ended 31 March 2003

	Notes	2003 Before Exceptional Items £m	2003 Exceptional Items (Note 5) £m	2003 Total £m	2002 £m
Turnover		7,146	–	7,146	6,457
Continuing operations		5,473	–	5,473	4,678
Discontinued operations		1,673	–	1,673	1,779
Cost of sales	4	(4,130)	–	(4,130)	(3,869)
Gross profit		3,016	–	3,016	2,588
Net operating expenses before goodwill charge		(2,386)	(22)	(2,408)	(2,064)
Goodwill charge		(143)	(19)	(162)	(127)
Net operating expenses	4	(2,529)	(41)	(2,570)	(2,191)
Operating profit		487	(41)	446	397
Continuing operations		452	(22)	430	381
Discontinued operations		35	(19)	16	16
Share of operating profit of BL Universal PLC (joint venture)		26	–	26	25
Share of operating profit of associated undertakings		44	–	44	33
Loss on sale of fixed asset investments in continuing operations		–	–	–	(2)
Trading profit		557	(41)	516	453
Profit on Initial Public Offering of Burberry – continuing operations		–	161	161	–
Provision for loss on disposal of Home Shopping and Reality businesses – discontinued operations		–	(210)	(210)	–
Loss on sale of other businesses – continuing operations		–	–	–	(6)
Profit on ordinary activities before interest		557	(90)	467	447
Net interest	6			(58)	(67)
Profit on ordinary activities before taxation	7			409	380
Tax on profit on ordinary activities	8			(141)	(122)
Profit on ordinary activities after taxation	9			268	258
Equity minority interests				(17)	(1)
Profit for the year				251	257
Dividends	10			(232)	(217)
Retained profit for the year				19	40
Earnings per share	11				
– Basic				25.1p	25.7p
– Diluted				25.0p	25.5p
Earnings per share before amortisation of goodwill and exceptional items	11				
– Basic				47.8p	41.7p
– Diluted				47.5p	41.4p