

Principal companies

Company	Principal activities	Percentage held by company	Percentage held by subsidiary undertakings
Boots Group PLC	Investing		
Subsidiary undertakings (incorporated in Great Britain)			
The Boots Company PLC	Manufacturing, marketing and distribution of healthcare and consumer products	100	
Boots Healthcare International Ltd.	Marketing consumer products		100
Boots Opticians Ltd.	Registered opticians		100
Boots Properties PLC	Property holding		100
Boots The Chemists Ltd.	Retail chemists		100
Crookes Healthcare Ltd.	Marketing consumer products		100

Percentages relate to holdings of ordinary share capital.