

## Five-year summary

\$ million, unless stated otherwise	Year ended 3 January 2009 <sup>(1)</sup>	Year ended 29 December 2007 <sup>(1) (2)</sup>	Year ended 30 December 2006 <sup>(1) (2)</sup>	Year ended 31 December 2005 <sup>(1) (2)</sup>	Year ended 1 January 2005 <sup>(1) (2)</sup>
<b>Consolidated income statement data</b>					
<b>Sales</b>	5,515.9	5,886.2	5,746.1	5,380.2	4,996.2
<b>Adjusted operating profit<sup>(3)</sup></b>	403.4	530.5	545.3	547.4	535.3
Amortisation of intangible assets arising on acquisitions	(10.6)	(7.2)	(5.0)	(0.4)	–
Restructuring costs	(26.0)	(27.6)	(23.9)	(7.6)	(23.0)
Net gain on disposals and on the exit of businesses	43.0	91.4	5.7	15.4	4.6
Restructuring initiatives	17.0	63.8	(18.2)	7.8	(18.4)
Impairment	(342.4)	(0.8)	(2.9)	(0.4)	–
<b>Operating profit</b>	67.4	586.3	519.2	554.8	516.9
<b>(Loss)/profit before tax</b>	(7.6)	525.4	448.6	484.0	470.8
<b>(Loss)/profit from continuing operations</b>	(46.0)	385.6	383.0	375.1	377.2
(Loss)/profit from discontinued operations	–	(66.6)	(21.3)	(9.8)	6.4
<b>(Loss)/profit for the period</b>	(46.0)	319.0	361.7	365.3	383.6
Minority interests	(18.1)	(25.0)	(20.5)	(16.3)	(18.4)
<b>(Loss)/profit attributable to equity shareholders</b>	(64.1)	294.0	341.2	349.0	336.7
<b>(Loss)/earnings per ordinary share</b>					
<b>Basic</b>					
Continuing operations	(7.29)c	41.42 c	43.21 c	46.51 c	46.55c
Discontinued operations	– c	(7.66)c	(2.54)c	(1.27)c	0.83c
Total operations	(7.29)c	33.76 c	40.67 c	45.24 c	47.38c
<b>Diluted</b>					
Continuing operations	(7.29)c	40.91 c	42.13 c	44.32 c	44.17c
Discontinued operations	– c	(7.54)c	(2.41)c	(1.12)c	0.73c
Total operations	(7.29)c	33.37 c	39.72 c	43.20 c	44.90c
<b>Average number of ordinary shares (millions)</b>					
Basic	879.7	870.3	838.9	771.4	770.7
Diluted	879.7	884.0	883.8	876.4	876.8
<b>Dividends for the period</b>					
Per ordinary share <sup>(4)</sup>	13.02c	27.68c	27.25c	24.09c	23.11c
Per ADS <sup>(4)</sup>	52.08c	110.72c	109.00c	96.36c	92.44c
	As at 3 January 2009 <sup>(1)</sup>	As at 29 December 2007 <sup>(1) (2)</sup>	As at 30 December 2006 <sup>(1) (2)</sup>	As at 31 December 2005 <sup>(1) (2)</sup>	As at 1 January 2005 <sup>(1) (2)</sup>
<b>Consolidated balance sheet data</b>					
Goodwill and other intangible assets	415.9	753.1	731.4	586.3	443.3
Property, plant and equipment	1,167.3	1,414.4	1,360.3	1,427.9	1,425.0
Other non-current assets	196.3	97.2	91.4	216.5	244.0
Current assets	1,888.3	2,117.3	2,085.2	2,172.7	2,072.7
Assets held for sale	–	90.9	297.5	23.0	63.0
<b>Total assets</b>	3,770.7	4,472.9	4,565.8	4,426.4	4,248.0
Current liabilities	(761.5)	(874.9)	(843.4)	(935.8)	(871.6)
Non-current liabilities	(1,269.9)	(1,315.1)	(1,728.8)	(2,266.7)	(2,400.3)
Liabilities associated with assets held for sale	–	(28.1)	(125.5)	–	(0.6)
<b>Total liabilities</b>	(2,031.4)	(2,218.1)	(2,697.7)	(3,202.5)	(3,272.5)
<b>Net assets</b>	1,739.3	2,254.8	1,868.1	1,223.9	975.5
<b>Shareholders' equity</b>					
Minority interests	1,610.8	2,137.8	1,769.1	1,140.8	895.6
	128.5	117.0	99.0	83.1	79.9
<b>Total equity</b>	1,739.3	2,254.8	1,868.1	1,223.9	975.5

<sup>(1)</sup> The selected financial data set out above has been extracted from the Group's audited consolidated financial statements for the relevant year prepared in accordance with IFRS.

<sup>(2)</sup> At the beginning of 2008, the Group changed its presentation currency from sterling to the US dollar. Financial information for 2007 and prior years has been re-presented on the basis described in note 2 to the consolidated financial statements.

<sup>(3)</sup> Adjusted operating profit is discussed in the "Performance measures" section on pages 10 to 12.

<sup>(4)</sup> Dividends in respect of 2007 and prior years were declared and paid in sterling and have been translated into US dollars at the exchange rate on their respective payment dates.